



Performance Summary: Supply Chain

Supply Chain						
GRI	Required Data	Unit	OR Performance ^[1]			
			2021	2022	2023	2024 ^[2]
GRI 2-6 (2021)	Strategic (Significant)/ Critical Supplier Identification					
	Total number of Tier 1 suppliers	Number	456	503	640.00	715.00
	Critical tier 1 suppliers					
	Strategic (Significant)/ critical Number of critical tier 1 suppliers	Number	49	48	27	11
	Percentage of total spend on strategic (significant)/critical tier 1 suppliers	% of procurement	14.14	96.00	94.00	98.30
	Significant/ Critical non-tier 1 suppliers					
	Number of strategic (significant)/ critical non-tier 1 suppliers	Number	No Data	3	1	1
GRI 308-1 (2016)	Supplier ESG Management					
GRI 414-1 (2016)	ESG Factors in Supplier Selection					
	New suppliers screening using ESG criteria	%	0	100.00	100.00	100
	Weight of ESG in overall assessment of suppliers selection	%	60.00	60.00	No Data	60
GRI 308-2 (2016)	KPIs for Supplier Assessment and Development					
GRI 414-2 (2016)	Number of strategic (significant)/ critical suppliers assessed via desk assessments/on-site assessments	Number	No Data	17	28	12 ^[3]
	Target - percentage of strategic (significant)/ critical suppliers assessed via desk assessments/on-site assessments	% of significant suppliers	No Data	100.00	100.00	100.00
	Percentage of strategic (significant)/ critical suppliers assessed	% of significant	No Data	46.00	100.00	100.00
	Number of strategic (significant)/ critical suppliers assessed with substantial actual/potential negative impacts	Number	No Data	0	4	1
	Percentage of strategic (significant)/ critical suppliers with substantial actual/potential negative impacts with agreed	% of significant suppliers	No Data	100.00	100.00	100.00
	Number of suppliers with substantial actual/potential negative impacts that were terminated	Number	No Data	0	0	0
	Number of suppliers supported in corrective action plan	Number	No Data	0	4	1
	Target of percentage suppliers assessed with substantial actual/potential negative impacts supported in corrective action plan implementation	% of significant suppliers	No Data	100.00	100.00	100.00
	Percentage of suppliers assessed with substantial actual/potential negative impacts supported in corrective action plan	% of significant suppliers	No Data	0	100.00	100.00
	Total number of suppliers in capacity building programs	Number	No Data	0	28	12 ^[4]
	Target - percentage of suppliers in capacity building programs	% of significant suppliers	No Data	0	100.00	100.00 ^[4]
	% of strategic (significant)/ critical suppliers in capacity building	% of significant	No Data	0	100.00	100.00 ^[4]
-	Supplier ESG KPI					
	All key suppliers are required to complete a self-assessment (SAQ) covering environmental, social and governance (ESG) issues	% Target	No Data	100.00	100.00	100.00 ^[4]
		% Performance	No Data	100.00	100.00	100.00 ^[4]



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	Communicating the Supplier Code of Conduct to all key suppliers	% Target	100.00	100.00	100.00	100.00 ^[4]
		% Performance	100.00	100.00	100.00	100.00 ^[4]
	Percentage of critical supplier assessed in the last 3 years (ESG risk identification)	% Target	100.00	100.00	100.00	100.00 ^[4]
		% Performance	100.00	100.00	100.00	100.00 ^[4]

Remarks:

N/A (Not Applicable): There is no relevant to the operations of OR.

No Data: There is no data in the reporting year.

[1] The reporting year for supply chain performance has been adjusted by changing the reference year from the year of supplier procurement to the year of supplier management activities, such as risk assessments, sustainability audits, evaluation summaries, and corrective action follow-ups. This adjustment shifts the reporting year forward by one year to better reflect supply chain sustainability management efforts. The critical suppliers

[2] The reporting performance data is a results of suppliers assesment (via desk assessments/on-site assessments) in 2024

[3] The number of strategic (significant)/ critical suppliers assessed via desk assessments/on-site assessments assure by the third party verifier covers only 11 Strategic (Significant)/ critical Number of critical tier 1 suppliers (excludes 1 critical non-tier 1 suppliers).

[4] The present data is mot under the scope of the third party assurance.

[5] The certification scope by external party (Third Party Verification) according to GRI covers the business activities of OR, for the following activities:

- GRI 308-2 (2016): Negative environmental impacts in the supply chain and actions taken: The reported data is within the assurance boundart by an independent party (Third Party Verifier), except for activities occurring at depots & refueling stations at airports, Phra Khanong office building, Café Amazon business center (Amazon Inspiring Campus: AICA), and the Leadership and Business Development Institute (ORA).

- GRI 414-2 (2016): Negative social impacts in the supply chain and actions taken: The reported data is within the assurance boundart by an independent party (Third Party Verifier), except for activities occurring at depots & refueling stations at airports, Phra Khanong office building, Café Amazon business center (Amazon Inspiring Campus: AICA), and the Leadership and Business Development Institute (ORA)