



EMPOWERING ALL TOWARD
INCLUSIVE GROWTH

OR QSHE Policy Development

2026



OR Quality, Security, Safety, Occupational Health and Environment (QSHE) Policy



PTT Oil and Retail Business Public Company Limited Announcement

No. 37/2026

Subject: Policy on Quality, Security, Safety, Occupational Health and Environment (QSHE)

PTT Oil and Retail Business Public Company Limited is committed to conducting business sustainably and creating opportunities for inclusive growth mutually for the society, community, and environment, following the Company's vision, mission, and goals. OR focuses and places importance on internal and external stakeholders through quality, security, safety, health, and environment (QSHE) operations, including setting up objectives, goals, and prioritization and integration of action plans for QSHE to increase efficiency and address risks regarding Quality, Environment and OHS (Occupational Health and Safety). All departments in the organization are responsible for complying with the policy and shall drive themselves toward the following goals.

1. Organization Culture

1.1 Managements at all levels shall function as role models in promoting and creating a QSHE culture, generating benefits for society, communities, and the environment, including good corporate governance conduct under the sustainability framework.

1.2 Managements at all levels must support and encourage employees to acknowledge the QSHE management system by focusing on operations based on risk management, increasing opportunities for improvement, and reducing the negative impact on QSHE.

2. Management System

2.1 Integrate the QSHE management system for OR's production operations and business facilities to grow sustainably. Review the system at regular intervals or in case of significant changes in the organizational or business context, including the importance of consultation with and participation of employees or employees' representatives in applying QSHE management system to the organization.

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2.2 Prioritize risk management as a critical element of every process in business operation by taking control and managing risks to be at a reasonable and acceptable level.

3. Laws and Standards

3.1 Comply with and follow up on changes in relevant Quality, Environment and OHS (Occupational Health and Safety) laws nationally and locally where OR's establishment is located, including the Company's requirements and standards considered as the preliminary norm.

3.2 Apply relevant international standards and covenants as deemed appropriate.

3.3 Ensure compliance with the relevant international laws, standards, and covenants for OR's operations to be recognized and acknowledged internationally.

4. Quality

4.1 Control the quality of design, business procedures, production, and delivery of products and services to meet the standards. Ensure continuous improvement at the group and individual levels to be consistent with the vision, mission, goals, operation direction, and corporate strategy. Promote creative thinking, knowledge sharing, and experience transfer through systematic knowledge management, resulting in increased productivity, innovation, and new business, leading to sustainable growth.

4.2 Deliver quality products and services that meet customers' requirements and comply with the law, preventing product and service quality defects that may affect customers, corporate's reputation, and image.

5. Security, Safety and Occupational Health

5.1 Protect life, property, information, and reputation of OR. Be aware of security threats and their risk level and determine appropriate control and prevention measures following the Universal Declaration of Human Rights.

5.2 Control and prevent losses from incidents, emergencies, and crises, that may occur to employees, contractors, and stakeholders based on risk assessment.

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5.3 Prevent and reduce the impact on operators' health, manage work environment to enhance and promote a suitable and safe working environment, including the control and prevention of work-related illnesses in the workplace.

6. Environment

6.1 Control, prevent, and reduce negative environmental impacts resulting from business operations throughout the value chain. Maintain biodiversity and ecosystems, focus on pollution prevention at the source, ensure the efficient and sustainable use of resources in accordance with Circular Economy principles, integrate systematic waste management, and improve energy efficiency, and mitigate and adapt to climate change, aiming for net zero emission.

6.2 Develop, provide, produce, and deliver products and services with the utmost concern for safety and environmental friendliness throughout the life cycle by ensuring that customers can access and understand the use of products and services correctly and appropriately.

This Policy applies to the company's entire operations (included distribution and logistics), employees as well as contractors, outsource, suppliers, dealers, franchisees, business partners, licensees or individuals under the company's supervision. Managements at all levels must act as role models, provide and determine the adequate resource and role and responsibilities for operation, including following up, analyzing, and evaluating through management reviews. The Managements are also responsible for ensuring operating results align with the organization's goal by encouraging continuous improvement. All employees and contractors must be informed and trained to comply with this Policy during the pre-acquisition, due diligence, merger, and acquisition phases—including planning, design, execution, and completion of operations.

Announced on March 11, 2026

(M.L. Peekthong Thongyai)

Director (Board Member) / Chief Executive Officer

OR Quality, Security, Safety, Occupational Health and Environment (QSHE) Policy

Development Processes



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Quality, Security, Safety, Occupational Health and Environment Statement

OR is committed to continually improve the performance of Quality, Security, Safety, Occupational Health and Environment (QSHE) management system. This statement is driven by the highest level of the QSHE Policy. Our QSHE Statement is dedicated to the following principles:

1. OR conducts an annual policy review, taking into account both internal and external factors including global trends, directives from PTT Group and OR, peer reviews and benchmarking, internal and external stakeholder engagement, and other relevant considerations in order to better understand stakeholders' concerns and expectations.
2. Ensure compliance with the relevant Quality, Security, OHS and Environmental laws, regulations, international standards, covenants, voluntary programs and/or collective agreements on.
3. Establish clear objectives, measurable goals, quantitative targets, key performance indicators and actionable plans for Quality, Security, Safety, Occupational Health and Environment (QSHE) to increase productivity, reduce negative environmental impacts, minimize losses from incidents, proactively manage risks, and improve QSHE performance metrics. These targets are regularly reviewed to ensure continued relevance and effectiveness.
4. Set integrated standards or procedures to strengthen OHS and Environment performance (OHS&E), including OHS risk and hazard assessment, internal inspection/audit, investigation of work-related injuries, illness, diseases and incidents and criteria in procurement process as part of the contractual requirements or Term of Reference (TOR).
5. Evaluate, control and monitor progress of action plans and risk mitigations to prevent issues or risks against QSHE targets.
6. Create QSHE Performance report, using the data for analysis to improve business processes and operations continuously.
7. Provide Quality, Security, OHS & Environment training to the employees, internal and external stakeholders or other relevant parties to raise awareness, understand the impacts of their work activities on the environment, reduce occupational health & safety incidents and promote continuous improvement.

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8. Promote the development of business partners' management systems by providing consultation, controlling, monitoring, and evaluating the operation to be performed efficiently according to the standards and requirements, considering sustainable value chain management.

Source: https://www.pttor.com/wp-content/uploads/2026/04/%E0%B8%99%E0%B9%82%E0%B8%A2%E0%B8%9A%E0%B8%B2%E0%B8%A2-QSHE-OR-2569_EN.pdf

OR QSHE Policy

OR is committed to sustainable business practices, emphasizing the importance of Quality, Security, Safety, Occupational Health, and Environment (QSHE) in all aspects of its operations. Our policy reflects our dedication to the well-being of both internal and external stakeholders and aligns with our corporate vision, mission, and strategic goals.

OR QSHE Policy Development Process

- 1. Commitment to Sustainability**
We are dedicated to conducting our business in a responsible and sustainable manner. This includes promoting inclusive growth and shared value creation for society, local communities, and the environment.
- 2. Stakeholder Engagement**
OR conducts an annual policy review, taking into account both internal and external factors including global trends, directives from PTT Group and OR, peer reviews and benchmarking, stakeholder engagement, and other relevant considerations in order to better understand stakeholders' concerns and expectations.
- 3. Objectives, Goals, and Action Plans Setting**
We establish clear objectives, measurable goals, and actionable plans to enhance efficiency and proactively manage risks related to quality, the environment, and occupational health and safety. These targets are regularly reviewed to ensure continued relevance and effectiveness.
- 4. Board Endorsement**
The QSHE policy is endorsed by the Director (Board Member), Chief Executive Officer, his signature on the announcement signifies the board's approval and commitment to the policy.
- 5. Continuous Improvement and Compliance**
We are committed to the continuous improvement of our QSHE policy. This includes staying up to date with and complying with applicable national and local laws, regulations, and industry standards related to quality, environmental management, and occupational health and safety while also ensuring alignment with the organization's specific context.



***EMPOWERING ALL TOWARD
INCLUSIVE GROWTH***

OR เติมเต็มโอกาส เพื่อทุกการเติบโต ร่วมกัน

*Harnessing OR
competencies to support,
fulfill, and elevate*

*Sustainable growth
with Living Community,
Healthy Environment, and
Economic Prosperity*

*Moving forward with
strong determination and
leaving no one behind*

*6 groups of
OR stakeholders*