

OR's Board Experiences

Name and Position	Skills and Experiences
 Mr. Somchai Lertsutiwong [1], [3] Position Chairman/ Independent Director	Experiences: Consumer Discretionary (Diversified Consumer Services), Telecommunication Services, Sale and Marketing Mr. Somchai is Chairman and independent director. Before becoming Chairman at OR, Mr.Somchai also has past experiences related in marketing. He received a Master's degree of Business Administration (Marketing), Chulalongkorn University. He has past practical work experience as Sales Manager for a company that supplies and leases mini and mainframe computers, Specialty Retail. He has served as Chief Executive Officer at Advanced Info Service Public Company Limited for over 10 years. His experience includes Managing Distribution Channels and Strategic Partnerships through developing and expanding partnership continuously such as Collaboration with retailers and brands to provide exclusive privileges to AIS customers, creating a seamless experience that bridges telecommunications services with the retail sector. In addition, his experience at AIS extended beyond telecommunications network operations to the management of a nationwide mobile and digital lifestyle retail business through AIS Shops and AIS Telewiz stores. These stores distributed a wide variety of consumer technology products, including smartphones, tablets, wearable devices, IT accessories, and other digital products. He was responsible for retail network management, sales promotion programs, distribution channel development, and strategic partnerships with consumer brands, providing significant experience in large-scale retail and consumer-facing business operations consistent with the Consumer Discretionary (Distribution & Retail and Specialty Retail) sector. Moreover, he being as a management position related to Diversified Consumer Services industry sector at LearnDi Company Limited. Mr. Somchai being Chief Executive Officer from 2020 to Present. The company provides educational services, a leading hub of learning for human resources in Thailand. Risk Experience: Operational Risk Management, Financial Risk Assessment Reference: • https://investor.pttor.com/en/document/viewer/187686/56-1-one-report-2025-publish-date-march-9-2026 • https://www.prachachat.net/person/news-713454

Name and Position	Skills and Experiences
 Mr. Somchai Rungsrithananon^{[1], [3]} Position: Independent Director Member of the Corporate Governance and Sustainability Committee	Experiences: Communication Services (Media & Mass Communication), Business Administration, Climate & Sustainability Governance He has extensive practical and executive experience in the media sector as the founder and executive leader within the Bright TV media network. In corporate governance, he serves as an Independent Director for major listed companies in Thailand's energy and retail sectors, including PTT Oil and Retail Business Public Company Limited (OR), Bene Group Co., Ltd. That has sold over 300,000 boxes of Plant-Based Protein under the Benefit and Beneplus brands through online e-commerce platforms like Shopee, Lazada, and TikTok from 2021 to the present, and Chan Chamchuri Co., Ltd. which is a distributor of Amogin antacid capsules, 4 tablets per blister pack, selling retail through 7-11 since 2017, with over 10 million tablets or 2,500,000 packs sold so far.. Additionally, he contributes his administrative expertise to the public sector as an Honorary Director on Business Administration on the Board of Directors of the Thailand Greenhouse Gas Management Organization (TGO). Risk Experience: Enterprise Risk Management, Financial Risk Assessment & Internal Controls and Compliance & Strategic Risk Reference: ● https://investor.pttor.com/en/document/viewer/187686/56-1-one-report-2025-publish-date-march-9-2026

Name and Position	Skills and Experiences
 Mr. Supat Metheeworapote^{[1],} [3] Position: Independent Director / Chairman of the Nomination and Remuneration Committee / Member of the Corporate Governance and Sustainability Committee	Experiences: Financials (Public Finance, Banking & Credit Guarantee), Public Sector Policy and Macroeconomic Governance He is a highly accomplished public finance expert and senior civil servant with deep expertise in macroeconomic policy, public, policy regulatory compliance, and corporate finance and accounting. He currently serves as the Deputy Secretary-General to the Cabinet. His past practical executive experience in the financial sector with the leadership role, includes serving as the Chairman of the Board of Directors at Thai Credit Guarantee Corporation (TCG) until 9th February 2026, where he directly managed distressed asset portfolios and debt restructuring. And currently serving as the member of the Board of Directors of the Government Savings Bank . Backed by an M.Sc. in Finance and Business Economics from Manchester Business School, University of Manchester, his core competencies involve Macroeconomic Policy, Public Policy, Regulatory Compliance and Corporate Finance and Accounting. Risk Experience: Enterprise Risk Management, Financial Risk Assessment & Credit Risk, Regulatory Compliance Risk Reference: • https://investor.pttor.com/en/document/viewer/187686/56-1-one-report-2025-publish-date-march-9-2026

Name and Position	Skills and Experiences
 Prof. Dr. Bundhit Eua-arporn^{[1], [3]} Position: Independent Director/ Chairman of the Nomination and Remuneration Committee Member of the Audit Committee (Non-Executive Director)	Experiences: Oil Business, Distribution and Retail Professor Dr. Bundhit Eua-arporn is Qualified Expert Member (Science) of the National Commission on Science, Research and Innovation Promotion. In this capacity, he plays a significant role in steering Thailand’s national strategies for scientific advancement and innovation. Professor Dr. Bundhit Eua-arporn brings a wealth of leadership experience from distinguished tenure as the President of Chulalongkorn University (2016 – 2024), where he was instrumental in driving academic excellence and research integration. In addition to the PTTOR, for which he has been an independent director since 2023, he is currently a director of Gulf Development PCL, and an independent director and audit committee member of Bangkok Bank PCL that has given him expertise in financial area from serving on this financial institute. With profound expertise corporate governance and public policy, he has served on the boards and audit committees of several of Thailand’s leading listed companies across the energy, finance, and industrial sectors. Professor Dr. Bundhit Eua-arporn holds a Ph.D. in Electrical Engineering from Imperial College London, United Kingdom. His combined background in high-level academic administration and private sector oversight makes him a key figure in bridging the gap between scientific research and national economic development. Risk Experience: Operational Risk Management Reference: • https://investor.pttor.com/en/document/viewer/187686/56-1-one-report-2025-publish-date-march-9-2026

Name and Position	Skills and Experiences
 Mr. Danucha Pichayanan^[1] , [2] Position: Independent Director Chairman of the Enterprise Risk Management Committee (Non-Executive Director)	Experiences: Industrials, Utilities, Financials Throughout his 24+ years of executive career at the Office of the National Economic and Social Development Council (NESDC), he has accumulated deep, practical experience in national strategic planning, macroeconomic policy, and public infrastructure. As the Secretary-General and former Deputy Secretary-General, his primary executive responsibilities directly involved the analysis, approval, and management of Thailand's mega-scale transportation, logistics (Industrials), and infrastructure projects. Furthermore, his core civil service functions extended to the formulation of national energy and water resource master plans (Utilities). Risk Management: Enterprise Risk Management Reference: https://investor.pttor.com/en/document/viewer/187686/56-1-one-report-2025-publish-date-march-9-2026

Name and Position	Skills and Experiences
 Prof. Dr. Parichart Sthapitanonda^{[1], [3]} Position: Independent Director/ Member of the Corporate Governance and Sustainability Committee Member of the Audit Committee (Non-Executive Director)	Experiences: Communication Services, Academic Affairs and Social Outreach, Real Estate She works at Chulalongkorn University as a Vice President of Academic Affairs and Social Outreach, in which she is also is a Board of Director in Thai Post, Thai State Enterprise, Board of Director in National Reform Commission, Thai Government as well as a Director for Dr. Kasem Utthanin Foundation and a Director in Panjapat Co., Ltd. As for her previous position, she was an Independent Board of Director for MCOT Public Company Limited, Thailand. Risk Experience: Risk Management Program for Corporate Leaders (RCL 2021) (Certification) Reference: https://investor.pttor.com/en/document/viewer/187686/56-1-one-report-2025-publish-date-march-9-2026

Name and Position	Skills and Experiences
 Miss Nantika Thangsuphanich^{[1], [3]} Position: Director / Member of the Enterprise Risk Management Committee (Non-Executive Director)	Experiences: Oil Business, Inspector General, Management, Government Miss Nantika has been a Director General of the Department of Alternative Energy Development and Efficiency, Ministry of Energy from 2024 to present. Prior to joining OR, Miss Nantika served inspector general of Ministry of Energy with responsibilities that included overseeing oil and gas businesses, gas stations. Ministry of Energy has mission related to ensure an adequate energy supply to meet demand and establish a fair and appropriate energy pricing structure, develop a comprehensive and efficient energy infrastructure system, Regulate energy operations to ensure quality standards and safety, promote the production and use of clean energy, as well as energy conservation, to align with carbon neutrality goals, promote investment in the energy sector and prepare for future opportunities in energy-related businesses and operate with transparency and good governance. Risk Experience: Operational Risk Management Reference: ● https://investor.pttor.com/en/document/viewer/187686/56-1-one-report-2025-publish-date-march-9-2026 ● https://investor.ratch.co.th/misc/ShareholderMTG/agm-2020/20200605-ratch-agm-2020-enc04-en-03.pdf

Name and Position	Skills and Experiences
 Mr. Tibordee Wattanakul^{[1], [3]} Position: Director Member of the Nomination and Remuneration Committee (Non-Executive Director)	Experiences: Financials (Public Finance, Banking & Asset Management), Energy & Utilities Regulation, Macroeconomic Governance, Regulatory Compliance He is a highly accomplished finance executive and a senior policymaker within the Ministry of Finance. He currently serves as the Director General of the State Enterprise Policy Office, directly overseeing the corporate governance, performance evaluation, and capital investment frameworks of all Thai state enterprises and the Member of the Risk Oversight Committee and Member of the Sustainability Committee at SCBX Public Company Limited. His executive career spans multiple leadership roles, including Inspector General of the Ministry of Finance, Principal Advisor on Tax Collection Development for the Excise Department, and Chairman of the Board at the National Credit Bureau (NCB). He also brings deep commercial perspective from his past executive role as a Lending Officer at Bangkok Bank PCL. Risk Experience: Enterprise Risk Management and Financial Risk Assessment & Governance Reference: ● https://investor.pttor.com/en/document/viewer/187686/56-1-one-report-2025-publish-date-march-9-2026

Name and Position	Skills and Experiences
 Mr. Chantanon Wannakejohn^[3] Position: Director / Member of the Nomination and Remuneration Committee / Member of the Enterprise Risk Management Committee	Experiences: Financials (Public Finance & Agricultural Banking), Consumer Staples (Agricultural Economics & Food Security Policy) He is a highly accomplished public finance and economics executive with extensive experience in driving national macroeconomic and agricultural policies. His previous role as Secretary-General of the Office of Agricultural Economics, Ministry of Agriculture and Cooperatives, enabled him to play a distinguished leadership role in the formulation of Thailand's agricultural policies. Moreover, his academic background, comprising a Master of Business Administration from New Hampshire College, USA, and a Bachelor of Accounting from Bangkok University, has provided a strong foundation for his professional expertise. His core competencies include the analysis of international agricultural trade liberalization under Free Trade Agreements (FTAs), the formulation and implementation of international and regional food and nutrition security policies, macro-level fiscal risk analysis, and the development of financial insurance systems for high-value crops, including durian insurance frameworks. He currently serves as a Senior Experts of the Office of the Prime Minister and also executed national-level financial risk strategies and credit-related tasks, including serving as a Chairman of the Board of Directors, Metropolitan Waterworks Authority (MWA), a Chairman of the Audit Committee, Highland Research and Development Institute (Public Organization) and a Board Member of the Bank for Agriculture and Agricultural Cooperatives (BAAC) and a former Chairman of the Audit Committee, at the Export-Import Bank of Thailand (EXIM Thailand). Risk Experience: Enterprise Risk Management, Financial Risk Assessment (Credit & Macro-Fiscal Risks), Operational Risk Management (Climate-Driven Business Resiliency & Food Security) Reference: • https://www.baac.or.th/en/about/board • https://investor.pttor.com/storage/document/shareholder-meetings/agm2026/or-agm2026-enc03-en.pdf • https://resolution.soc.go.th/PDF_UPLOAD/2568/P_414841_7.pdf exim.go.th

Name and Position	Skills and Experiences
 Air Chief Marshal Rawin Thanomsingha^[3] Position: Independent Director / Member of the Corporate Governance and Sustainability Committee	Experience: Industrials (Aerospace & Defense, Telecommunications Infrastructure), Public Policy and International Procurement He is a highly distinguished military executive and strategic policymaker within the Royal Thai Air Force (RTAF). He currently serves as the Commander of the Air Operations Control Command (AOCC), where he directly leads the digitalization, modernization, and sovereign monitoring of Thailand's nationwide airspace infrastructure. His extensive executive acumen in international statecraft and defense trade was solidified during his high-profile tenure as the Thai Air Attaché to the United States managing complex cross-border procurement frameworks, international technology transfers, and strategic treaties. Formerly serving as the Chief of the Air Warfare Center, his functional practical competencies involve high-stakes command under pressure, cyber-physical grid protections, and nation-wide logistical coordination. Risk Experience: Operational Risk Management, Enterprise Risk Management & Geopolitical Risk Assessment, Crisis Management & Critical Infrastructure Continuity. Reference: ● rtaf.mi.th https://alert5.com/2025/03/06/meet-the-air-boss-of-rtafs-88th-anniversary-airshow/ ● https://siamrath.co.th/politics/national-politics/109851

Name and Position	Skills and Experiences
 Police Lieutenant General Jirabhop Bhuridej^[3] Position: Independent Director / Member of the Audit Committee / Member of the Enterprise Risk Management Committee	Experience: Information Technology (Cybersecurity & Data Systems Management), Industrials (Commercial & Professional Services - Security, Law Enforcement, and Crime Prevention) He is a highly accomplished law enforcement executive and technology strategist with a proven track record in digital transformation, cybercrime investigation, and organizational governance. He currently serves as Assistant Commissioner-General of the Royal Thai Police and concurrently acts as the Head of the Anti-Cyber Scam Center (ACSC), leading national-level task forces to dismantle international telecommunication fraud and build data-driven "financial DNA" tracing networks. Formerly serving as the Commissioner of the Central Investigation Bureau (CIB), his practical executive experience involves steering high-stakes crisis containment, implementing complex datamining information systems, and reinforcing digital assets protection frameworks. Highly educated with a Ph.D. in Technopreneur ship and Innovation Management from Chulalongkorn University and an M.Sc. in Information Systems from Central Michigan University, his functional practical competencies combine data governance with corporate internal controls. Risk Experience: Enterprise Risk Management, Information Technology & Cybersecurity Risk, Financial Fraud & Asset Recovery Controls, Regulatory Compliance Risk. Reference: ● https://investor.airportthai.co.th/newsroom/110320251701280981E.pdf ● https://www.bangkokpost.com/thailand/general/3128486/thai-police-digitise-war-against-cybercrime ● https://www.kaohoon.com/news/790734

Name and Position	Skills and Experiences
 Mr. Teerachun Bunsith^{[1], [3]} Position: Independent Director Member of the Enterprise Risk Management Committee	Experiences: Utilities He is a highly accomplished civil engineer and public sector executive with over two decades of experience in environmental and water engineering. He currently serves as the Director-General of the Department of Water Resources, under the Ministry of Natural Resources and Environment. Throughout his career, he has moved up the executive civil service ranks, previously serving as the Deputy Director-General of the Department of Water Resources. His core executive competencies include steering national water allocation policies, managing mega-scale water conservation and rehabilitation projects, and leading nation-wide emergency responses for drought and flood mitigation. Risk Experience: Operational Risk Management (ORM) & Crisis Management and Compliance & Regulatory Risk Reference: ● https://investor.pttor.com/en/document/viewer/187686/56-1-one-report-2025-publish-date-march-9-2026

Name and Position	Skills and Experiences
 Dr. Kongkrapan Intarajang^{[1], [3]} Position: Director	Experiences: Energy (Oil Refining & Petrochemicals), Materials (Chemicals & Bioplastics), Corporate Strategy, International Joint Ventures, Supply Chain Management He has over 30 years of executive leadership and operational experience across the integrated energy value chain from exploration and production to petrochemicals and downstream consumer-facing business as well as oleochemicals, bio-based materials, and consumer-product value chains. In this current role as the Chief Executive Officer (CEO) and President of PTT Public Company Limited, he leads the Group's integrated business portfolio and drives strategic growth, investment priorities, business performance, and long-term value creation across its energy value chain and consumer-facing business. While serving as CEO and President of PTT Global Chemical (CG) he spearheaded enterprise-wide transformation, portfolio optimization, and innovation in consumer-focused plastic solutions He initiated and advanced Upcycling by GC as an integrated circular plastic waste-management initiative, transforming used plastic into value-added fashion and lifestyle products and responding to growing demand for sustainable products through collaboration with designers, customers, business partners and industry networks. During his tenure as CEO of Emery Oleochemicals Group in Malaysia, he led an international oleochemical business, driving customer and product portfolio growth, international market expansion, and global supply-chain execution, His leadership roles as Chairman of Global Green Chemicals Public Company Limited and as a Board Member of NatureWorks LLC extended his strategic expertise to the commercialization of renewable, natural oil-derived ingredients, bio-based chemicals, PLA bioplastics and sustainable materials serving diverse consumer markets, including personal care, cosmetics, household products, packing, food-service ware, fibers, and lifestyle products. Across these roles, he has demonstrated proven executive leadership in financial discipline, commercial risk management, multination portfolio governance, strategic partnerships, and cross-border mergers and acquisitions (M&A). Risk Experience: Enterprise Risk Management and Financial Risk Assessment & Restructuring Reference: ● https://investor.pttor.com/en/document/viewer/187686/56-1-one-report-2025-publish-date-march-9-2026

Remarks: The information presented in this table encompasses the Board of Directors and its sub-committees, categorized as follows:

1. **Directors reported in the 56-1 One Report 2025:** Refers to the official board members disclosed in the company's recent annual corporate governance report.
2. **Retired or expired-term directors:** Covers directors who have formally completed their tenure or stepped down from their positions in current year.
3. **Current active board members of OR:** Reflects the latest official composition of the PTT Oil and Retail Business PCL board (Data as of June 2026).